# Vincent P. Delgado

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# Contact

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## Education

Masters of Public Administration	2013	Western Michigan University	Local Administration (4.0 GPA)
Additional Study	2011	Michigan State University	Certificate in Research Administration
Additional Study	1993	Cambridge, UK/ Barcelona Spain	Certificate in Teaching English as a Foreign Language
Bachelor of Arts	1993	University of Michigan	Communications
	1993	University of Michigan	English Literature

### Administration

- 2008-Residential College in the Arts and Humanities, Michigan State University | East Lansing, MI and Santa Ana, Costa Rica | Director, Program on Sustainability in Costa Rica | Former Assistant Dean for Civic Engagement | Created and manages hub for engaged teaching, learning and community engaged research around sustainability in Costa Rica | Developed and implemented civic engagement model, program and curriculum at one of the first U.S. colleges to require civic engagement graduation credit | Developed, managed and/or assisted up to 37 community-based partnerships and projects worldwide | Supervises assistants and student research assistants | Actively secures and manages outside grant and gift funding – more than \$300,000 to date, nearly \$40,000 in CY2016 | Supported faculty in the development of \$105,000 in grant funding in 2016 | Currently under continuing appointment.
- 2002-2007 **Refugee Development Center** | Lansing, MI | Co-founded/directed refugee education center | Managed two staff, five contract employees, 300 volunteers annually | Generated

nearly \$75,000 in cash and grant funding annually | Developed drop-in, wrap-around, English as a Second Language, and teen programming for more than 800 refugees annually.

- 2002- **Global Workshop, LLC** | Co-produced/sold 5,000 copies of *A Taste of Freedom: A Culinary Journey with America's Refugees*, a documentary cookbook generating nearly \$10,000 for refugees | Consults on non-profit startup and strategic planning | Group facilitation.
- 2000-2003 **Refugee Services, a program of St. Vincent Catholic Services** | Lansing, MI | Served as interim vice president, resettlement director, Cuban/Haitian case manager and volunteer coordinator | Supervised 15 reports, managed \$500,000 budget, resettled 1,500+ refugees.

#### Governance

- 2017 **Peace through Yoga Foundation** | Board Vice President | Provided leadership and support around program and resource development for an Indiana-based foundation whose mission is to make an impact through transformational and international yoga retreats and service. The foundations sponsors the Girls for Success program, a an after school program on Costa Rica's Caribbean Coast that works to empower girls in indigenous and rural communities so that they reach their full intellectual and earning potential and become self-sufficient leaders in their communities.
- 2015 **City of Lansing** | At-large Councilmember | Appointed to complete term for outgoing councilmember in city of 114,000 | Contributed oversight to \$120 million budget, including \$1.2 million FY 2015 budget surplus | Serving on Public Service, Development and Planning and Ways and Means committees.
- 2015 2016 **My Brother's Keeper Founders Circle** | Member | Statewide circle of educational, public, private and non-profit-sector leaders working with Michigan Governor's office to develop state My Brother's Keeper Alliance with support from and modeled after White House initiative | Goal is to influence policy negatively impacting young boys and girls of color across Michigan.
- 2010 2016 **Power of We Consortium** | Co-chaired "consortium of consortiums" and sustainable capacity building model transforming Michigan's capital area | Led transition from information network to action network using collective impact strategies to focus on racial equity, economic opportunity, revitalization and education | Oversaw budget development from \$150,000 to nearly \$500,000 annually | Chaired Community Assets Alignment Committee in 2016, the consortium's investment and policy body.
- 2007-2014 Allen Neighborhood Center | Vice-president | Provided leadership to non-profit community development agency supporting sustainable, healthy, networked and stable neighborhoods on Lansing's Eastside by building integrated and synergistic programs focused on health, housing, food security, economic development, and social capital | Oversaw development of signature programs including: award-winning Allen Street Farmers Market; urban growing at the Hunter Park GardenHouse; energy efficiency retrofitting through Restoration Works; the Urban Pioneer path to homeownership; and the Allen Market Place neighborhood food hub and distribution center.
- 2002- **Refugee Development Center** | Secretary, former director, co-founder | Co-founded community-based center to provide the educational and social support refugees need to become self-sufficient | Directed its growth to: 1) more than 350 volunteers working with nearly 1,000 refugees; 2) English as a Second Language courses offering 225 seats, as region's largest ESL provider; 3) 200 refugee students enrolled in youth programs; 4) include the only driving simulator available to newcomers in Michigan.
- 2011-2013 **CACAN** | Member | Oversaw the establishment of the Capital Area College Access Network, which seeks to make completion of a post-secondary education an achievable reality for all students in Lansing, especially low-income and first-generation, with a goal that by 2025, 60% of Lansing graduates earn a post-secondary degree or certificate | Key milestone: 2012 announcement of the Lansing Promise Scholarship, which provides full scholarships for associates degrees at LCC or \$5,000 towards enrollment at MSU for every Lansing graduate.

- 2010-2014 **Cultural Economic Development Team** | Member | Team-member in implementing *ArtWorks: Creative Invention / Reinvention, A Collaborative Cultural Economic Development Plan for Greater Lansing's Urban Center*, a ten-year plan aimed to grow creative enterprise, attract and retain talent, and enhance the value of place through the arts.
- 2011-2013 Infancy to Innovation Team | Advisor | I2i team oversaw 3-year, \$3 million WK Kellogg Foundation grant supporting creation of systems change framework across community sectors and coalitions to 1) improve developmental outcomes for children, youth, and young adults, particularly those of from low-income neighborhoods; and 2) integrate and improve existing systems for developmental transition periods in a web of supports.
- 2010-2012 **Imagining America** | MSU Liaison | Served as MSU representative to national consortium of 90 colleges and universities that emphasizes the promise of humanities, arts, and design in knowledge-generating initiatives.

#### **Select Projects**

- 2015- **Regional Peace Games and Engaged Gaming** | Co-developing and implementing with Residential College in the Arts and Humanities Dean Stephen L. Esquith a series of peace education simulations and engaged board games challenging adjudicated and refugee youth to solve political, resource and ethnic conflicts utilizing conflict resolution in place of violence | Youth-generated crises include drugs, bullying, domestic violence, gangs and mass incarceration.
- 2013-2014 **Our Voices Matter: The Civic Power of Story** | Co-developed with the City of Lansing's Financial Empowerment Center, three-course project that connected MSU students with homeless and near homeless residents in city of Lansing to use poetry, prose and narrative as Marshall Ganz community organizing tools for forthcoming book compilation on economic struggle and opportunity.
- 2012-Cultures of Creativity | Co-developed with arts, humanities and engineering colleagues and interdisciplinary, two-course sequence for College of Engineering and Residential College in the Arts and Humanities students; Using a study away format in Detroit, MI, and civic engagement practices in Lansing, MI, the sequence focuses on the methods and mindsets technical and artistic professionals use to collaborate for creative solutions to difficult challenges in both corporate and community-based settings | Program 1) invented webbased interface allowing audiences to connect to multi-media information about artists behind major works of community art; 2) implemented project Re-stART a \$35,000 community-based art installation on the vacant site of the demolished GM Craft Center at the western gateway to the Capitol City; and 3) developing LightPro, a \$25,000 exhibit exploring remote technology for use in downtown Detroit.
- 2011-2014 **The Ave** | Initiated a collaborative project involving five Michigan State University units, the City of Lansing, the Arts Council of Greater Lansing, the Greater Lansing Convention and Visitors Bureau, and RedHead Design, LLC | Initiative combines narrative, democratic facilitation and technology to turn Greater Lansing's major corridors into citizen-built celebrations of local creativity and identity | \$100,000 project sought to transform regional arteries into wayfinding, storytelling and placemaking using large, attractive signage, mobile technology and world wide web.
- 2010-2015 Art@Work | Co-founded and administrated innovative \$250,000 collaboration between Peckham, Inc., one of the largest and diverse vocational rehabilitation communities in the U.S., MSU's Residential College in the Arts and Humanities and MSU's College of Engineering in an ongoing, dynamic art installation at Peckham's northwest Lansing facility | Initial installation, a mosaic of content- and design- connected artifacts on a 40'X200' interior wall at Peckham created collaboratively by students, faculty, nationally renown visiting artists and Peckham employees was unveiled in 2015.
- 2010-2012 **MSU Creativity Initiative** | Co-initiated cross-cutting research area on creative processes. The initiative investigates: connections between creative arts and social and natural

sciences; the teaching of STEM disciplines; groups and communities; decision making in multimedia composing and digital gaming; scholarly communities; preventative health practice; evolving forms of entrepreneurial activity; and the cultivation of space in community contexts

#### Teaching

2017-

**RCAH 203/202/111/395/391/IAH 211C: Costa Rica: Culture, Sustainability and Everyday Life** | 4 credits | 3 sessions | Michigan State University | Course on Costa Rica's commitment to sustainability through the ideas, history, literature, poetry and film of its inhabitants. It uses ethical frameworks and cultural narratives about sustainable development, to understand the country's founding in a relatively isolated area of the Central American isthmus and consider this in relationship to the early establishment of *mutualist* and other social movements across Latin America. The course introduces students to a variety of lenses from the arts, humanities and to a lesser extent the social sciences that help them understand multiple sustainability narratives in Costa Rica. They include sustainability as: Place; Cultural Imagination and Everyday Life.

- 2017- **RCAH 395/391/292A/292B/SSC 496: Costa Rica: Community Engagement, Research and Change** | 4 credits | 3 sessions | Michigan State University | Course that prepares students engage collaboratively in Costa Rican rural, suburban and indigenous communities – and their tensions – to address challenges related to sustainability, consider responses to a host of issues and to affect positive social change. The course, which uses a mix of theory, active learning, skill development and application to do so, introduces students to skills, theories and models for civic engagement, peace building and community engaged research. Students engage with communities for two months to produce and disseminate publishable, community-engaged research projects with one another and their community partners. The companion course, *Costa Rica: Culture, Sustainability and Everyday Life* (discussed above), develops the critical insight necessary to develop essential, community-based practices with partner communities.
- 2008- **RCAH 292A: Proseminar on Civic Engagement** | 2 credits | 16 sessions | Michigan State University | Course on civic engagement introduces students to concept and "feel" of engagement. Using texts, multimedia resources and hands-on activities, the course prepares students for higher-level thinking and involvement in engagement theory, course work and community-based practice.
- 2008-2015 **RCAH 292A/292B/395/SPN100-400: Ethics of Sustainable Development and Civic Engagement in Costa Rica** | 11 credits | 5 sessions | Michigan State University | Study abroad combines the study and practice of Spanish language with ethics, ecotourism, sustainable development and civic engagement theory and practice. Students live with families in Costa Rica's Valle Central, attend a Spanish school and visit tourism sites for the first month, followed by a month with host families in rural areas working with communities on tourism and development. The course convenes its final week on the Pacific coast to connect student civic engagement work with ecotourism and sustainable development ethics.
- 2012-2014 **RCAH 395: Cultures of Creativity in Action** | 3 credits | 3 sessions | Michigan State University | This special topics course deepens interdisciplinary scholarship developed between freshman RCAH and College of Engineering students during a summer study away in Detroit. Through readings, discussions, reflection, design labs, active and applied collaboration, and an anthropological lens to look at how teams work, students form teams to develop their own "cultures of creativity" by designing, testing and implementing technological solutions meant to address regional challenges. With assistance from the Ford Community Fund, the result is robust, useful and something that no one has ever seen before. Projects to date include an web-based interface that gives audiences a multi-media platform to learn the stories behind community-based artworks and the creation of a community-based art piece and program on the vacant industrial site of the former GM Craft Site at the western gateway to Lansing.

- 2005-2006 **PLS 141 American National Government** | 3 credits | Jackson Community College | Adjunct | Course developed systematic framework for interpretation of political activity in the U.S. Used a series of political models to explain theoretical foundations of government and decision-making process. Also used classroom review of text material, lively and thoughtful debates and discussions, media material, and simulations.
- 1994-1995 **Colegio Boston English as a Foreign Language** | Multiple courses used active learning models in all girls bilingual secretarial academy (grades 7-12) in Antigua, Guatemala.

#### Awards

- 2017 **Peckham Champion Award, Peckham, Inc.** "For continuously supporting Peckham Youth Services and for your amazing commitment to providing valuable opportunities to Lansing youth." Peckham, Inc. is the largest vocational rehabilitation non-profit organization for people with disabilities in the United States and works with adjudicated youth suffering from neurological and other disabilities.
- 2017 **Ubuntu Award for Service to Humanity** from the Lansing Refugee Development Center for outstanding dedication to newcomer communities. The organization announced the construction of a new center, the Delgado-Thiele Newcomer Education Center, at the award ceremony.
- 2013 **Nominee Founders' Forum Fellowship Program, American Society of Public Administration.** Fellowship with nation's oldest and most prestigious public administration professional and academic society.
- 2012-2013 **Margaret and Leo Stine Endowed Memorial Scholarship in Public Affairs and Administration.** \$1,000 annual, renewing scholarship "awarded to the student who can show that their career objectives will enhance the capacity of public, nonprofit, or health care organizations to carry out their missions."

**Western Michigan University School of Public Affairs and Administration MPA Nonprofit Governance Scholar Award** | \$200 scholarship awarded to the student with "the highest combined total score on the nonprofit organization analysis project and the nonprofit governance analysis project" in PADM 6400: Nonprofit Governance.

- 2011 Western Michigan University School of Public Affairs and Administration MPA Local Government Scholar Award | \$200 award for student with highest grades on research, case study papers and exams and considered "to be exemplary, substantially above and beyond that of any other student" in PADM 6130: Local Government Administration.
- 2011 **Capital Area Higher Education Network, Outstanding Adult Learner Award** | Regional award for outstanding adult student whose accomplishments in higher education and community contributions merit recognition.
- 2010 Michigan State University Center for Service Learning and Civic Engagement Commendation for "exemplary work in curricular service-learning and civic engagement."
- 2009 State of Michigan Special Tribute for role in the state's "Moving Ideas to Market Initiative".
- 2007 **City of Lansing Proclamation** | Designates September 8, 2007 as "Vincent Paul Delgado Day" for refugee work.
- 2006 **Red Cross Great Lakes International Humanitarian Service Award** | For work that "exemplifies or inspires the humanitarian values of human dignity, respect, compassion and the protection and assistance implied in the fundamental principles of the International Red Cross and Red Crescent movement."
- 2005 Red Cross Great Lakes International Humanitarian Service Award
- 2002 **Honorary member, Phi Beta Delta, Michigan State University Chapter** | Honor society for international scholars.
- 1996-2000 Associated Press Awards in enterprise and investigative reporting.

#### Select Media Coverage

- Alusheff, A. (2015, November 28). Mosaics breathe life into former GM plant. Lansing State Journal. Retrieved from http://www.freep.com/story/news/local/michigan/2015/11/28/gm-mosaicconcrete-barrier/76490592/
- Forquer, T. (2015, November 11). Public Display: Public art is popping up all over Lansing but where is it coming from? Lansing City Pulse. Retrieved from http://npaper-wehaa.com/citypulse# 2015/11/11/?article=2642743
- VanHulle, L. & Palmer, K. (2015, February 19). Delgado picked to replace Quinney on Council. *Lansing State Journal*. Retrieved from http://www.lansingstatejournal.com/story/news/local/2015/ 02/19/lansing-council-finalist-graves-withdraws/23688087/
- Current State (2013, February 22). New mural at Peckham Inc. the work of many hands. *WKAR-Radio.* Retrieved from http://wkar.org/post/new-mural-peckham-inc-work-many-hands
- Dee, B. (2011, November 30). Class looks to city for art beyond campus. *State News*. Retrieved from http://statenews.com/index.php/article/2011/11/class\_looks\_to\_city\_for\_art\_beyond\_camp us
- Hughes, I. (2009, October 28). Capitol ideas: Vincent Delgado. *Capitol Gains*. Retrieved from http://www.capitalgainsmedia.com/features/delgado0342.aspx
- Hughes, I. (2009, October 21). MSU traveling Chautauqua brings new ideas, builds cultural responsibility. *Capitol Gains*. Retrived from http://www.capitalgainsmedia.com/innovationnews/chauta0341.aspx
- Mastrangelo, D. (2013, February 23). Michigan State University partners with Peckham, Inc. to design, construct massive mosaic on factory's wall. *MLive*. Retrieved from http://www.mlive.com/lansingnews/index.ssf/2013/02/michigan\_state\_university\_part.html#incart\_river\_default
- Miller, M. (2011, May 7) Refugees overcome odds to get their MSU degrees. *Lansing State Journal*. Retrieved from http://pqasb.pqarchiver.com/lansingstatejournal/access/2339608071.html?FMT

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- Oswald, T. (2011, December 14). MSU receives grant for Grand River/Michigan Avenue arts project. *MSU News*. Retrieved from http://news.msu.edu/story/10126/&keyword\_search=delgado&keyword\_action=exact\_phr ase
- Shaya, I. (2012, January 8). The Ave highlights Lansing identity. *State News*. Retrieved from http://35.8.12.17/index.php/article/2012/01/the\_ave\_highlights\_lansing\_identity
- State News. (2004, February 16). Book encourages cultural tastes. *State News*. Retrieved from http://www.statenews.com/index.php/article/2004/02/book\_encourages\_cultural\_tastes
- Sulau, K. (2006, December 6). Finding refuge. *The Big Green*. Retrieved from http://www.thebiggreen.net/2006/12/01/findingrefuge/
- Vernellis, B. (2010, April 2). Faculty conversations: Vincent Delgado. *MSU News*. Retrieved from http://news.msu.edu/stafffaculty/story/7673/&keyword\_search=delgado&keyword\_action=exact\_phrase

#### **Select Academic Papers**

2016 *Re-examining University-Community Partnerships in a Civic Engagement Study Abroad Program (with Scot Yoder).* Forthcoming Book Chapter. Michigan State University, East Lansing, MI.

2013	<b>Postmodern stories, an old debate: The narrative turn in Public Administration</b> . Unpublished manuscript, Western Michigan, University, Kalamazoo, MI.
	<b>Towards and indigenous Public Administration: Governance as a catalyst for theory.</b> Unpublished manuscript, Western, Michigan University, Kalamazoo, MI.
2012	<i>Networks under the hood: Network evaluation approaches, elements and success factors.</i> Unpublished manuscript, summary presented to the Michigan Public Health Institute Community Linkages Team.
	<i>Vilfredo Pareto on Optimality, Choice and 80/20.</i> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<i>Strategic diversity management in King County Washington.</i> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<i>Structural balance and tension in a human service network.</i> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<b>A critical stage: A human service network balances coordination and control</b> . Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<b>A balance of power: A human service network begins to reorganize</b> . Unpublished manuscript, WesternMichigan University, Kalamazoo, MI.
2011	<i>Momentum: An analysis of social justice philanthropy and the Headwaters Foundation for Justice.</i> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	Human nature: Demographic, institutional and governance change at a Midwest nature center. Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
2010	A sidewalk runs through it: Theoretical and political conflicts between "homevoter" and "social capital". Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<i>Finding the sweet spot in regionalization.</i> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.
	<b>On no, they're coming for us: Strong state fiscal authority and local control.</b> Unpublished manuscript, Western Michigan University, Kalamazoo, MI.

# Select Presentations

2016	<b>Ethically Responsible Community Engagement Practices in an International Setting –</b> <b>with Scot Yoder.</b> Workshop Presentation at the NAFSA: Association of International Educators 2016 Annual Conference and Expo. Denver, CO, June 2, 2016.
2015	<i>A Love Supreme: Lansing as Overtime Soul Machine.</i> "Imagine TED Talk" presented to regional leaders on the importance of inside-out, democratic placemaking and public artmaking. Presented at the Arts Council of Greater Lansing's Creative Placemaking Summit Presented by the Greater Lansing Regional Prosperity Initiative, Lansing, MI October 8, 2015.
2014	<i>Partnerships in Civic Engagement Abroad (with Scot Yoder):</i> A series of presentations to MSU faculty on the results of a partnership summit with MSU community collaborators in Costa Rica.
	<i>Service Learning as Text (with Scot Yoder):</i> Workshop presented at the Michigan Campus Compact Institute, Grand Rapids, MI, February 2014.
	<i>Non-profit Leadership Succession:</i> Workshop for mid-Michigan non-profit leaders, Lansing, MI, May 2014.
2013	<i>Tri-Campus Seminar Short Talk: Community from the Streets, Academy from the Tower.</i> TED Talk presented to administrators and provosts of the University of Michigan, Wayne State University and Michigan State University. University of Michigan, Ann Arbor, MI. https://www.youtube.com/watch?v=kLVfNpqx57E

- 2012 *Great community partnerships.* Workshop led for the Michigan Campus Compact Institute 2012, Kellogg Conference Center, East Lansing, MI.
- 2011 *Walking the line: The geography of opportunity in the face of hyper-mobile capital and neoliberal policies.* Presentation delivered in PADM 6170. Western Michigan University, Lansing, MI.

*Moving beyond intervention, engaging with community.* Guest lecture delivered to Michigan State University Social Work Capstone Class. Michigan State University, East Lansing, MI.

*What change looks like: Civic engagement at Michigan State University's Residential College in the Arts and Humanities.* Presentation delivered at the Michigan Campus Compact Retreat, Houghton, MI.

*Civic engagement and study abroad at Michigan State University: Research and practice.* Presentation delivered at the Michigan Campus Compact Retreat, Houghton, MI.

*How do we initiate and develop sustainable community partnerships?* Workshop presented with Frank Fear, (now retired) senior associate dean of the College of Agriculture and Natural Resources at Michigan State University at the MSU Center for Latin American Caribbean Studies 2011 Annual Symposium: Diminishing Latin America's Inequalities: Land, Food and Human Health Strategies, East Lansing, MI.

**Student learning in international development programming abroad: A structured dialogue on practices and challenges.** Panel with Robert Blake, Anna Malavisi, Diane Dobernak and Frank Fear presented at the MSU Center for Latin American Caribbean Studies 2011 Annual Symposium: Diminishing Latin America's Inequalities: Land, Food and Human Health Strategies, East Lansing, MI.

2010 *Strategies for creating great neighborhood relationships.* Workshop led for a conference entitled Neighborhood What? Strategies for Creating Great Places, Lansing, MI.

#### **Select Published Work**

2016	<b>My Story: A Story of this City is Being Written Quietly.</b> <i>Adelante Forward Magazine, Sept./Oct. 2016, p. 4</i>
	Creating our I: J. Estrella Torrez. Adelante Forward Magazine, Sept./Oct. 2016, p. 5
2014	<i>Old Town agenda 2020: Growth and inclusion.</i> Report to the Old Town Commercial Development Association stakeholders. Available at www.iloveoldtown.org
2013	<i>Shades of purple: Identity and human service nonprofit leadership succession in Ingham</i> <i>County, Michigan [Thesis]</i> . School of Public Affairs and Administration, Western Michigan University.
2012	<b>Power of We 2.0</b> [with Angela Waters Austin]. Ingham County Power of We Consortium, Lansing, MI. Available at www.powerofwe.org.
2010	<i>The RCAH engagement model</i> [with Laura DeLind]. Residential College in the Arts and Humanities, Michigan State University, East Lansing, MI. Available at http://rcah.msu.edu/civicengagement.
2003	<b>A Taste of Freedom: Culinary journeys with America's refugees</b> [with Jeremy Herliczek and Becky Shink]. Lansing, MI: The Global Workshop, LLC.
1998-2000	Lansing State Journal staff writer covering city and state government and immigration.
1996-1997	<i>Battle Creek Enquirer</i> staff writer covering city government, neighborhoods and foundations.
1993-	<b>Articles published in:</b> Ann Arbor Agenda News Monthly, Battle Creek Enquirer, Challenge, Detroit Free Press, Detroit News, Guatemala Weekly, Lansing State Journal, Refugee Works, The Richmond Register (Ky.), and Transitions Abroad.

#### **Select Facilitation**

- 2009- **Ingham County Facilitators Guild** | Member | A unique network of community members meeting monthly to define, nurture, and build mid-Michigan's capacity to engage in and facilitate effective dialogue processes.
- 2014 *Peace and Justice Studies Values-based Strategic Planning* | Input session with MSU faculty, students and staff focused on defining a values-based mission, vision and impact objectives.
- 2013-2014 **Old Town Commercial Association Values-based Agenda Planning** | Input session and resulting planning report using storytelling, dialogue, sketching and a gallery walk to plan an agenda based on common values for Old Town Main Street corridor.
- 2012-2014 *Strategic Doing: Radical Anarchist Neighborhood Action* | Neighborhood input and dialogue session to plan improvements to the River Forest neighborhood in northwest Lansing.
- 2012 **Responding to change in our schools: An active neighboring café** | Public input and dialogue session on significant recent changes in the Lansing School District.

*Power of We Consortium 2.0 Input Session* | Ongoing facilitation of consortium member input on the organization as a mechanism for collective impact.

*Networks under the hood: Network evaluation approaches, elements and success factors* | Strategic doing session with Michigan Public Health Institute stakeholders towards the development of community-based public health networks in support of \$3 million Federal grant under the U.S. Affordable Care Act.

2010 **Towards a consensus statement on Landbank-owned properties: An active neighboring café** | Public dialogue and strategic doing session resulting in groundbreaking document assuring citizen engagement in the disposition of hundreds of citywide properties under the \$17 million Neighborhood Stabilization Program.

> *Lansing garden group facilitation: Roles and goals* | Collaborative mapping of mid-Michigan food system actors, consensus building and initial strategic planning resulting in the development of the Food Systems Workgroup, a critical food system coalition now part of the Power of We.

2009 *Eastside Master Planning* | Series of planning sessions establishing neighborhood-based plans across Lansing's Eastside for the 2021 City of Lansing Master Plan.

*Sustainable community tourism planning* | *Cedral/Tres Rios, Costa Rica* | Ongoing public dialogue, input and strategic planning sessions conducted in Spanish to evolve sustainable community rural tourism plans for two rural communities in Costa Rica.

Professional fluency in Spanish References and unpublished manuscripts available upon request